# **APPENDIX IV-17**

This report describes the Teacher Effectiveness Evaluation Model for 2019-20. Measuring teacher effectiveness requires multiple measures, both quantitative and qualitative to capture the range of instructional skills used in teaching and to determine how much students benefit academically from their teachers.

For 2019-20, TUSD has chosen to use a model to evaluate teacher effectiveness. The model is made up of four components including the Danielson Framework, Academic Growth, the Student Survey, and the Teacher Reflection. Each component factors into a teacher's final score, albeit with different weighting. The Danielson Framework comprises the majority of the score determination by making up 56% of the total score. The Academic Growth makes up 33% of the total score per the AZ State Board of Education's Statute #15-203(A)(38). The Student Survey makes up 10% of the total score and the Teacher Reflection is 1% of the total score. Each component is described below and how the points are determined.

### **Danielson Framework**

The Danielson teacher evaluation framework uses 22 criteria nested within four domains. They are: Planning and preparation (N=6); the classroom environment (N=5); instruction (N=5); and professional responsibilities (N=6). Each of the 22 components is scored on a four point rubric:

- 1 = Unsatisfactory
- 2 = Basic
- 3 = Proficient
- 4 = Distinguished

The maximum number of points possible on the Danielson is 88 points (22 components X 4 pt. rubric).

# **Academic Growth**

Academic growth will be determined by calculating the growth of state standardized scores in English Language Arts (ELA), and Math for grades 3-10 from one year to the next. This approach, however, has some limitations in that the state standardized tests in ELA and Math can measure the academic impact of only about a quarter of our teachers (called 'A' teachers). The non-ELA and non-Math teachers (called 'B' teachers) make up the other three-quarters of the teaching core.

#### A. What is an 'A' or a 'B' teacher in TUSD?

- An 'A' teacher is any K-2 teacher with fall and spring DIBELS or EDL scores. Grades K-2 will
  use the DIBELs, EDL or some other assessment to compare the fall results to the spring
  results.
- An 'A' teacher is also any teacher who teaches math or ELA in grades 3-10. Elementary teachers in grades 3-5 are 'A' teachers because they teach both math and ELA. All math and ELA teachers in grades 6-10 are 'A' teachers.
  - o ELA: Grades 3 − 8 are used because they are assessed by AzMERIT

- o ELA 9 10 are used because they are assessed using a comprehensive Pre-Post Test
- Math: Grades 3 8 are used because they are assessed by AzMERIT
- Math: Algebra 1 and Geometry are used because they are assessed using a comprehensive Pre-Post Test
- A 'B' teacher is any teacher who is not an 'A' teacher. For example, if you are a 6<sup>th</sup> grade science teacher, you are considered a 'B' teacher. If you are a 12<sup>th</sup> grade AP chemistry teacher, you are also considered a 'B' teacher. The 'B' teachers will be assigned growth points based on the school or the district average.
- B. Who will take the assessment: All students in grades K-2 will take the DIBELs or EDL assessment. In grades, 3-8, students will take the AzMERIT state test in ELA and math. In grades 9-10, students will take a comprehensive a District Pre-Post Test in ELA and math.
- C. When will the assessment be administered: DIBELS (or another literacy tool) is administered three times a year. The first test in the fall and the last test in the spring will be used. EDL is administered twice a year, once in the fall and once in the spring. AzMERIT is administered in the spring each year. The Pre-Post Test will be administered at the beginning of the year and at the end of the year.
- D. Scoring: AzMERIT scores used are from last year (2018-19). Those scores are compared to AzMERIT scores from 2017-18 with a matched cohort so that students are compared against their own scores to measure growth. If a teacher changes schools in 2019-20, his/her academic growth score is still attached to where s/he taught the year before. For example, if a social studies teacher taught at Gridley in 2018-19 and then changed to teach social studies at Valencia for 2019-20, that teacher would receive still the school average for Gridley as his/her academic growth score in 2019-20. Teachers who teach at multiple schools will be assigned the district academic growth average. Student growth will be assessed on matched students by determining the difference between:
  - Grades K 2: the DIBELS and EDL scores are compared from the beginning of the year 2019-20 to the end of the year 2019-20.
  - Grade 3: the AzMERIT 2018-19 scores are compared to the 2017-18 composite SchoolCity BM (a combined score from the 3 benchmarks) from 2<sup>nd</sup> grade.
  - Grades 4 8: AzMERIT 2018-19 scores are compared to the AzMERIT 2017-18 scores.
  - Grades 9 10: the Pre-Post Test scores are compared from the beginning of the year 2019-20 to the end of the year 2019-20.
- E. <u>Point Allocation:</u> Teachers will receive a 1 or 1.5 (below average growth or a total of 11 or 16.5 points), a 2 (average growth or an average of 22 points), or a 2.5 or a 3 (above average growth or an average of 27.5 or 33 points) that will be added to the Teacher Evaluation points total.
  - 'A' teachers with 15 students or more with 2 years of AzMERIT data will receive their own score.
    - i. Grades K 2: Scores are for ELA only

- ii. Grades 3 5: Scores are the average of the ELA and Math scores per teacher
- iii. Grades 6 10: Scores are from the subject (ELA or Math) specific to that teacher
- 'A' teachers in grades 3 10 with fewer than 15 students with 2 years of matched test scores will receive the school subject mean in which they teach.
- 'A' teachers in grades K 2 with fewer than 15 students with fall and spring DIBELS or EDL scores will receive the DIBELS/EDL ELA mean.
- 'B' teachers who support math (math interventionist, AP calculus teacher, etc.) will receive the school math mean
- 'B' teachers who support ELA (literacy specialist, AP English lit, etc.) will receive the school ELA mean
- 'B' teachers who do not support ELA or math (PE teacher, art teacher, science teacher, etc.) will get the school mean which is a combination of the math and ELA mean.

## **Student Survey**

The three Student Surveys are: Grades K-2, Grades 3 – 5, and Grades 6 – 12. Using the Tripod Study from Harvard University as the conceptual foundation, these surveys measure 7 classroom climate constructs including: Care, Challenge, Control, Clarify, Captivate, Confer, and Consolidate. Each survey has a different number of total questions. The K-2 Survey has 10 questions, the 3-5 Survey has 20 questions and the 6-12 Survey has 25 questions. Each of these 3 surveys is scored on a 4-point Likert scale:

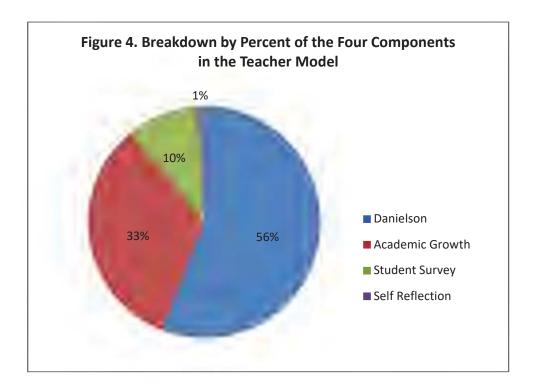
- 1 = Strongly Disagree
- 2 = Disagree
- 3 = Agree
- 4 = Strongly Agree

Responses on the Likert scale are averaged and result in an overall score that ranges from 1 to 4. So, regardless of the grade level and/or number of questions, the score will be the averaged number from the responses.

# **Teacher Self Reflection**

The Teacher Self Reflection is completed by the teacher and is scored either 1 or zero depending on whether it was completed or not.

### **Converting Raw Scores into Weighted Scores**



Each component of this model carries a different weight as represented in the pie chart above. For example, the results of the Danielson observations are weighted the most heavily because they represent 56% of the total model. The results from the Danielson observations, therefore, will have the greatest impact on a teacher's overall score. Secondly, the academic growth represents 33% of the total model so that it can impact a teacher's overall score, but not necessarily determine the outcome. Finally, the results of the Student Survey (10%) and the Self Reflection Survey (1%) will have a smaller impact on a teacher's overall score.

To get the ration of the current maximum raw points to desired maximum points, we must divide the desired maximum points by the current raw maximum points. Calculating the ration using scaling factors will produce properly weighted components.

In Tables 1 - 3, the raw maximum points are converted into weighted or desired maximum points using a scaling factor. The scaling factor is derived by dividing the Desired Maximum Points (the weighted percent of each component that adds up to 100) by the Current Maximum Raw Points. The scaling factor, therefore, changes the raw points into the weighted points for each component.

Because the Desired Maximum Points always add up to 100, it does not matter how many raw maximum points are allocated on the Student Survey or the other components. The scaling factor will always change in response to a change in the maximum raw points of each component so that the weight (Desired Maximum Points) remains constant.

Table 1. Grades K-12 Distribution of Points					
Component	Maximum Raw	Scaling Factor*	Desired Max		
	Points		Points		
Danielson	88	.636	56		
Academic Growth	3	11	33		
Student Survey	4	2.5	10		
Teacher Self Reflection	1	1	1		
Total	96		100		

<sup>\*</sup> Scaling Factors are derived by dividing the Desired Points by the Maximum Points.

The following examples show three different Grade 4 teachers with three different raw points. Their points were converted using the Scaling Factor Conversion to give the weighted points.

#### Teacher A - Grade 4

Table 5. Calculation of Points of a Teacher Scoring about Half of the Possible Points (Developing Teacher Status)				
(Developing Teacher Status)				
Component	Raw Points	Scale Conversion	Weighted Points	
Danielson	44	44 x .636	28	
Academic Growth	2	2 x 11	22	
Student Survey	2	2 x 2.5	5	
Teacher Self Reflection	1	1 x 1	1	
Total	49		56	

#### Teacher B - Grade 4

Table 6. Calculation of	Points of a Teache Poin (Effective Teache	ts	ge of the Possible
	(Effective real	orier status,	
Component	Raw Points	Scale Conversion	Weighted Points
Danielson	73	73 x .636	46
Academic Growth	2	2 x 11	22
Student Survey	3.2	3.2 x 2.5	8
Teacher Self Reflection	1	1 x 1	1
Total	79.2		77

#### Teacher C - Grade 4

Table 4. Calculation of Points of a Teacher Scoring Most Points (High Effective Status)				
Component	Raw Points	Scale Conversion	Weighted Points	
Danielson	77	77 x .636	49	
Academic Growth	2	2 x 11	22	
Student Survey	3.2	3.2 x 2.5	8	
Teacher Self Reflection	1	1 x 1	1	
Total	83.2		80	

#### Cut Scores for 2019-20

The cut scores for 2019-20 are:

 $\begin{array}{lll} \text{Ineffective} & 0-46 \; \text{total points} \\ \text{Developing} & 47-60 \; \text{total points} \\ \text{Effective} & 61-78 \; \text{total points} \\ \text{Highly Effective} & 79-100 \; \text{total points} \\ \end{array}$ 

Based on these cut scores, Teacher A above would be considered "Developing", Teacher B would be considered "Effective", Teacher C would be considered "Highly Effective". To be considered "Ineffective", a teacher would have to score low on the Danielson Framework, on the Academic Growth and/or Student Survey. The Teacher Self Reflection will have only a small impact on the overall score.

Teacher D - Grade 4

Table 7. Grades 3-5 Calculation of Points of a Teacher Scoring Some of the Possible Points				
Component	Raw Points	Scale Conversion	Weighted Points	
Danielson	40	40 x .636	25	
Academic Growth	1	1 x 11	11	
Student Survey	2.75	2.75 x 2.5	7	
Teacher Self Reflection	1	1 x 1	1	
Total	44.75 or <b>45</b>		44	

A methodological improvement was implemented in 2017-18 and will be continued. It provides greater equity of growth scores to 'B' teachers by standardizing the standard deviation and N size of each school to produce an equivalent statistical power across schools. This methodological change results in a reduction of the number of Ineffective (1) and Highly Effective (3) 'B' teachers' growth scores, while not changing the model for 'B' teachers. With a greater number of 'B' teachers receiving the neutral growth score of 2, the final determination of the evaluation relies more heavily on the other components (Danielson Observation by principals, Student Survey of Teachers, Self-Reflection).

### **Teacher Domain 1 Observation**

# **Domain 1: Planning and Preparation**

#### Tucson FfT 2013 - 1a: Component Unsatisfactory Basic **Proficient** Distinguished The teacher is familiar with the The teacher displays extensive 1a: Demonstrating In planning and practice, the The teacher displays solid Knowledge of Content and teacher makes content errors or important concepts in the knowledge of the important knowledge of the important concepts in the discipline and discipline but displays a lack of Pedagogy does not correct errors made by concepts in the discipline and students. The teacher displays awareness of how these how these relate to one another. how these concepts relate both little understanding of concepts relate to one another. The teacher demonstrates to one another and to other Indicators: Lesson and unit plans that prerequisite knowledge The teacher indicates some accurate understanding of disciplines; and how each reflect important concepts important to student learning of awareness of prerequisite prerequisite relationships among discipline had a dominant in the discipline from the content. The teacher learning, although such topics. The teacher's plans and structure that may vary from practice reflect familiarity with a multiple cultural displays little or no knowledge may be inaccurate or different cultural perspectives. incomplete. The teacher's plans The teacher demonstrates perspectives. Lesson and understanding of the range of wide range of effective unit plans that and practice reflect a limited pedagogical approaches in the understanding of prerequisite pedagogical approaches suitable accommodate prerequisite subject including culturally range of pedagogical relationships among topics and relationships among concepts and skills. Clear approaches to the discipline or responsive pedagogy. concepts and understands the to the students. link to necessary cognitive and accurate classroom structures that ensure student explanations. Accurate understanding. They are also answers to students' aware of typical student questions. Feedback to misconceptions in the discipline students that furthers and work to dispel them. But learning. Interdisciplinary knowledge of the content is not connections in plans and sufficient; in advancing student understanding, teachers are practice. familiar with pedagogical approaches including culturally responsive instruction. The teachers plans and practice reflect familiarity with a wide range of effective pedagogical approaches in the discipline, particularly for students from different racial, ethnic, cultural, and linguistic backgrounds. Enter Notes and Evidence

Rubric Score: 0/0

#### Tucson FfT 2013 - 1a: Critical Attributes

curriculum. Database of students with special needs.

	Unsatisfactory -	The	teacher	makes	content	errors.
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- Unsatisfactory The teacher does not consider prerequisite relationships when planning.
- Unsatisfactory The teacher's plans use inappropriate strategies for the discipline.
  - Basic The teacher's understanding of the discipline is rudimentary.
  - Basic The teacher's knowledge of prerequisite relationships is inaccurate or incomplete.
- Basic Lesson and unit plans use limited instructional strategies, and some are not suitable to the content.
- Proficient The teacher can identify important concepts of the discipline and their relationships to one another.
- Proficient The teacher provides clear explanations of the content.
- Proficient The teacher answers students' questions accurately and provides feedback that furthers their learning.
- Proficient Instructional strategies in unit and lesson plans are entirely suitable to the content.
- Distinguished The teacher cites intra- and interdisciplinary content relationships.

#### Distinguished - The teacher plans demonstrate awareness of possible student misconceptions and how they can be addressed. Distinguished - The teachers' plans reflect recent developments in content-related pedagogy. Tucson FfT 2013 - 1b: Component Unsatisfactory Basic Proficient Distinguished Teacher indicates the Teacher actively seeks and 1b: Demonstrating Teacher demonstrates little or Teacher understands the active Knowledge of Students no understanding of how importance of understanding nature of student learning, and acquires information about students learn, and little how students learn and the attains information about levels students' levels of development students' backgrounds, cultures, and their racial, ethnic, cultural, Indicators: knowledge of students' of development for groups of Formal and informal backgrounds, cultures, skills, students. The teacher also and linguistic backgrounds. skills, language proficiency, language proficiency, interests, interests, and special needs, and purposefully seeks knowledge Students have lives beyond the information about students gathered by teacher for use and special needs, and does not attains this knowledge for the from several sources about classroom, and teachers include in planning instruction. seek such understanding. class as a whole. students' backgrounds, cultures, students' families and Student interests and needs skills, language proficiency, community members in learned by teacher for use interests, and special needs, and instructional planning. They also in planning. Teacher attains this knowledge for systematically acquire knowledge of students' English participation in community groups of students. cultural events. Teacherlanguage proficiency and home designed opportunities for dialects. families to share their perspectives about the

Enter Notes and Evidence

**Enter Notes and Evidence** The educational leader Case 4:74-cv-00090-DCB Document 2534-1 Filed 10/01/20 Page 90 of 110 supports students Rubric Score: 0/0 Tucson FfT 2013 - 1b: Critical Attributes Unsatisfactory - The teacher does not understand child development characteristics and has unrealistic expectations for students. Unsatisfactory - The teacher does not try to ascertain varied ability levels among students in the class. Unsatisfactory - The teacher is not aware of students' interests or cultural heritages. Unsatisfactory - The teacher takes no responsibility to learn about students' medical or learning disabilities. Basic - The teacher cites developmental theory but does not seek to integrate it into lesson planning. Basic - The teacher is aware of the different ability levels in the class but tends to teach to the whole group. Basic - The teacher recognizes that students have different interests and cultural backgrounds but rarely draws on their contributions or differentiates materials to accommodate those differences. Basic - The teacher is aware of medical issues and learning disabilities with some students but does not seek to understand the implications of that knowledge. Proficient - The teacher knows, for groups of students, their levels of cognitive development. Proficient - The teacher is aware of the different cultural groups in the class. Proficient - The teacher has a good idea of the range of interests of students in the class. Proficient - The teacher has identified "high", "medium", and "low" groups of students within the class. Proficient - The teacher is well informed about students' cultural heritages and incorporates this knowledge in lesson planning. Proficient - The teacher is aware of the special needs represented by students in the class. Distinguished - The teacher uses ongoing and appropriate methods to assess students skill levels and designs instruction that considers students' racial, ethnic, cultural and linguistic backgrounds. Distinguished - The teacher seeks out information from all students about their racial, ethnic, cultural, and linguistic backgrounds. Distinguished - The teacher maintains a system of updated student records and incorporates medical and/or learning needs into lesson plans. Tucson FfT 2013 - 1c: Component Unsatisfactory Basic **Proficient** Distinguished 1c: Setting Instructional Outcomes represent low Outcomes represent moderately Most outcomes represent All outcomes represent rigorous expectations for students and Outcomes high expectations and rigor. rigorous and important learning and important learning in the discipline. The outcomes are lack of rigor, nor do they all Some reflect important learning in the discipline. All the reflect important learning in the discipline. Outcomes are stated clear, written in the form of instructional outcomes are clear, Indicators: in the discipline, and consist of a Outcomes of a challenging written in the form of student combination of outcomes and student learning, and permit as activities, rather than as student learning. Outcomes cognitive level. Statements activities. Outcomes reflect learning, and suggest viable methods of assessment. viable methods of assessment, including alternatives like of student learning, not several types of learning, but student activity. Outcomes central to the discipline and reflect only one type of learning teacher has made no attempt at Outcomes reflect several performance assessments. and only one discipline or coordination or integration. Most different types of learning and Outcomes are appropriate for all related to those in other strand, and are suitable for only of the outcomes are suitable for opportunities for coordination. students in the class and take disciplines. Outcomes some students. most of the students in the class Outcomes take into account the into consideration that learning permitting a variety of based on global assessments of varying needs and cultural for students from different assessment strategies to student learning. diversity of groups of students. racial, ethnic, cultural and measure student linguistic backgrounds is influenced by their unique experiences. Outcomes reflect attainment. Outcomes differentiated for students of varied ability. several different types of learning and, where appropriate, represent opportunities for both coordination and integration Outcomes are differentiated in whatever way is needed for individual students Enter Notes and Evidence Rubric Score: 0/0 Tucson FfT 2013 - 1c: Critical Attributes Unsatisfactory - Outcomes lack rigor. Unsatisfactory - Outcomes do not represent important learning in the discipline. Unsatisfactory - Outcomes are not clear or are stated as activities. Unsatisfactory - Outcomes are not suitable for many students in the class. Basic - Outcomes represent a mixture of low expectations and rigor. Basic - Some outcomes reflect important learning in the discipline Basic - Outcomes are suitable for most of the class. Proficient - Outcomes represent high expectations and rigor. Proficient - Outcomes are related to big ideas of the discipline. Proficient - Outcomes are written in terms of what students will learn rather than do. Proficient - Outcomes represent a range of types: factual knowledge, conceptual understanding, reasoning, social interaction, management, and communication. Proficient - Outcomes, differentiated where necessary, are suitable to groups of students in the class. Distinguished - Teacher plans reference curricular frameworks or blueprints to ensure accurate sequencing. Distinguished - Teacher connects outcomes to previous and future learning.

Distinguished - Outcomes are differentiated to encourage individual students to take educational risks.

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Tucson FfT 2013 - 1d:				
Component  1d: Demonstrating Knowledge of Resources  Indicators: Materials provided by the district. Materials provided by professional	Teacher is unaware of resources for classroom use, for expanding one's own knowledge, or for students available through the school or district.	Teacher displays basic awareness of resources available for classroom use, for expanding one's own knowledge, and for students through the school, but no knowledge of resources	Proficient  Teacher displays awareness of educational, community, and cultural resources available for classroom use, for expanding one's own knowledge, and for students through the school or district and external to the	Teacher's knowledge of resources for classroom use and for extending one's professional skill is extensive, including those available through the school or district, the students' home and community, professional
organizations. A range of texts. Internet resources. Materials suggested by the community and students' families. Ongoing participation by teacher in professional education courses or professional groups. Guest speakers.		available more broadly.	school and on the Internet.	organizations and universities, and on the Internet. Teachers recognize the importance of selecting resources that align with the learning outcomes and are appropriate and challenging for all students including students from different racial, ethnic, cultural, and linguistic backgrounds.
		Enter Notes	and Evidence	
		Rubric Score: 0/0		
Tucson FfT 2013 - 1d: Critical	I Attributes			
☐ Unsatisfactory - The teacher use	es only district-provided materials, eve	en when more variety would assist so	ome students.	
•	es not seek out resources available to	•		
	eacher is aware of some student need			
	als in the school library but does not s in content-area workshops offered b			
	erials and resources for students that			
avenues.		ŭ	, ,	
Proficient - Texts are at varied le	evels. nted by guest speakers and field expe	prionege		
Proficient - Texts are supplement		erices.		
Proficient - Resources are multid				
	s her knowledge through professional	learning groups and organizations.		
Proficient - The teacher pursues				
Proficient - The teacher provide  Distinguished - Texts are match	es lists of resources outside the classro	oom for students to draw on.		
	ed to student skill level. ongoing relationship with colleges an	d universities that support student le	arning.	
	intains log of resources for student re		· J	
	sues apprenticeships to increase discip			
_	ilitates student contact with resources			
Distinguished - The teacher view	ws students, parents and community a	as a viable resource to extend learnir	ng opportunities.	
Tucson FfT 2013 - 1e:				
Component	Unsatisfactory	Basic	Proficient	Distinguished
1e: Designing Coherent Instruction  Indicators: Lessons that support instructional outcomes and reflect important concepts. Instructional maps that indicate relationships to prior learning. Activities that represent high-level thinking. Opportunities for student choice. Use of varied culturally relevant resources. Thoughtfully planned learning groups. Structured lesson plans.	The series of learning experiences is poorly aligned with the instructional outcomes and does not represent a coherent structure. The activities are not designed to engage students in active intellectual activity and have unrealistic time allocations. Instructional groups do not support the instructional outcomes and offer no variety.	Some of the learning activities and materials are suitable to the instructional outcomes, and represent a moderate cognitive challenge, but with no differentiation for different students. Instructional groups partially support the instructional outcomes, with an effort at providing some variety. The lesson or unit has a recognizable structure; the progression of activities is uneven, with most time allocations reasonable.	Teacher coordinates knowledge of content, of students, and of resources, to design a series of learning experiences aligned to instructional outcomes and suitable to groups of students. The learning activities have reasonable time allocations; they represent significant cognitive challenge, with some differentiation and tier one interventions for different groups of students. The lesson or unit has a clear structure with appropriate and varied use of instructional groups.	Plans represent the coordination of in-depth content knowledge, understanding of different students' needs and available resources (including technology), resulting in a series of learning activities designed to engage all students in high-level cognitive activity. These are differentiated for individual learners with particular attention to students from different racial, ethnic, cultural, and linguistic backgrounds. The teacher plans engaging instruction that take into account the specific learning needs and cultural perspectives of students and solicits ideas from students on how best to structure the learning activity.
		Enter Notes	and Evidence	
		Rubric Score: 0/0		
Tucson FfT 2013 - 1e: Critical	Attributes			
☐ Unsatisfactory - Learning activiti	ies are boring and/or not well aligned	to the instructional goals.		
☐ Unsatisfactory - Materials are no	ot engaging or do not meet instruction	nal outcomes. Instructional groups do	not support learning.	

☐ Unsatisfactory - Lesson plans are not structured or sequenced and are unrealistic in their expectations.

☐ Basic - Learning activities are mo	oderately challenging.			
☐ Basic - Learning resourc	ui4bi74xcWeQQQQlQaQacieB.	Document 2534-1 File	ed 10/01/20 Page 92 o	of 110
☐ Basic - Instructional groups are	random, or they only partially support	objectives.		
Basic - Lesson structure is unev	en or may be unrealistic about time e	xpectations.		
Proficient - Learning activities a	re matched to instructional outcomes.			
Proficient - Activities provide op	portunity for higher-level thinking.			
Proficient - The teacher provides	s a variety of appropriately challenging	materials and resources.		
	t groups are organized thoughtfully to		lents' strenaths.	
	son or unit is well structured, with rea	_	3	
☐ Distinguished - Activities permit				
_	ences connect to other disciplines.			
	s a variety of appropriately challenging	a and culturally relevant resources tha	at are differentiated for	
students in the class.	s a variety of appropriately challenging	g drid culturary relevant resources the	at the differentiated for	
Distinguished - Lesson plans diff	ferentiate for individual student needs			
Tucson FfT 2013 - 1f:	Hereat Sections	Paris	Para State and	Distinguished
Component  1f: Designing Student	Unsatisfactory	Some of the instructional	Proficient	Distinguished  Teacher's plan for student
Assessments  Indicators: Lesson plans indicating correspondence between assessments and instructional outcomes. Assessment types suitable to the style of outcome. Variety of performance opportunities for students. Modified assessments available for individual students as needed and attention is given to alternative assessments that address the learning outcomes that are meaningful for students from different racial, ethnic, cultural, and linguistic backgrounds. Expectations clearly written with descriptors for each level of performance. Formative assessments designed to inform minute-to-minute decision making by the teacher during instruction.	Assessment procedures are not congruent with instructional outcomes; the proposed approach contains no criteria or standards. Teacher has no plan to incorporate formative assessment in the lesson or unit, nor any plans to use assessment results in designing future instruction.	outcomes are assessed through the proposed approach, but others are not. Assessment criteria and standards have been developed, but they are not clear. Approach to the use of formative assessment is rudimentary, including only some of the instructional outcomes. Teacher intends to use assessment results to plan for future instruction for the class as a whole.	Teacher's plan for student assessment is aligned with the instructional outcomes; assessment methodologies may have been adapted for groups of students. Assessment criteria and standards are clear. Teacher has a well-developed strategy for using formative assessment and has designed particular approaches to be used. Teacher intends to use assessment results to plan for future instruction to minimize the achievement gap for groups of students.	assessment is fully aligned with the instructional outcomes, with clear criteria and standards that show evidence of a full range of student learning. Assessment methodologies have been adapted for individual students and attention is given to alternative assessments that address the learning outcomes for students from different racial, ethnic, cultural, and linguistic backgrounds. The assessment is well designed and includes student as well as teacher use of the assessment information. Teacher uses assessment results to modify or adapt instruction as needed to ensure student understanding. Teacher plans future instruction and assessments that address achievement gap issues, particularly for students from diverse racial, ethnic, and ELL groups.
teacher during instruction.		Enter Notes	and Evidence	
		Rubric Score: 0/0	aria Eviderice	
Tucson FfT 2013 - 1f: Critical	Attributes			
Unsatisfactory - Assessments do	o not match instructional outcomes.			
Unsatisfactory - Assessments lac	ck criteria.			
Unsatisfactory - No formative as	ssessments have been designed.			
Unsatisfactory - Assessment res	sults do not affect future plans.			
Basic - Only some of the instruc	tional outcomes are addressed in the	planned assessments.		
Basic - Assessment criteria are v	ague.			
Basic - Plans refer to the use of	formative assessments, but they are	not fully developed.		
	used to design lesson plans for the wh			
	comes have a method for assessment.			
Proficient - Assessment types m	natch learning expectations.			
Proficient - Plans indicate modif	ied assessments when they are neces	sary for some students.		
Proficient - Assessment criteria	are clearly written.			
Proficient - Plans include format	ive assessments to use during instruc	tion.		
Proficient - Lesson plans indicate	e possible adjustments based on form	ative assessment data.		
☐ Distinguished - Assessments pro	ovide opportunities for student choice			
☐ Distinguished - Students particip	pate in designing assessments for the	r own work.		
☐ Distinguished - Teacher-designe	ed assessments are authentic with real	-world application, as appropriate.		
Distinguished - Students develo	p rubrics according to teacher-specific	ed learning objectives.		
_	ively involved in collecting information	• •	vide input.	
Areas of Strength:				
				34
*				

Areas for Growth:	
	$\neg$
Recommendations:	
Additional Comments:	

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#### **Teacher Announced Observation**

Upload Lesson Plan and Other Planning Artifacts:

Artifacts					
Name	Upload Date	Upload User	File	<u>.</u>	

#### **Domain 2: The Classroom Environment**

#### Tucson FfT 2013 - 2a: Component Unsatisfactory **Basic Proficient** Distinguished 2a: Creating an Environment Patterns of classroom Patterns of classroom Teacher-student interactions are Classroom interactions between of Respect and Rapport interactions, both between the interactions, both between the friendly and demonstrate the teacher and students and teacher and students and among teacher and students and among general caring and respect. among students are highly respectful, reflecting genuine Indicators: students, are mostly negative, students, are generally Such interactions are appropriate but may reflect Respectful talk, active appropriate to the ages, cultural, inappropriate, or insensitive to warmth, caring, and sensitivity students' ages, cultural listening, and turn-taking. occasional inconsistencies and developmental levels of the to students as individuals. students. Students exhibit backgrounds, and favoritism, and disregard for Students exhibit respect for the Acknowledgement of students' racial, ethnic and developmental levels. respect for the teacher. teacher and contribute to high students ages, cultures, and levels of civility among all cultural and linguistic Interactions are characterized developmental levels. Students Interactions among students are backgrounds and lives by sarcasm, putdowns, or rarely demonstrate disrespect generally polite and respectful. members of the class. The net outside the classroom. Body conflict. Teacher does not deal for one another. Teacher Teacher takes into account the result is an environment where language indicative of with disrespectful behavior. attempts to respond to cultural and ethnic and linguistic all students feel valued and are warmth and caring shown by disrespectful behavior, with diversity of the students and comfortable taking intellectual teacher and students is uneven results. The net result of responds successfully to cultural sensitive to the interactions is neutral: disrespectful behavior among students as individuals and conveying neither warmth nor students. The net result of the as members of racial, conflict. interactions is polite and ethnic, cultural, and respectful, and affirming linguistic groups. Physical proximity. Politeness and encouragement. Enter Notes and Evidence Rubric Score: 0/0 Tucson FfT 2013 - 2a: Critical Attributes

Unsatisfactory - The teacher is disrespectful toward students or insensitive to students' ages, cultural backgrounds, and developmental
levels.
☐ Unsatisfactory - Students' body language indicates feelings of hurt, discomfort, or insecurity.
☐ Unsatisfactory - The teacher displays no familiarity with, or caring about, individual students.
☐ Unsatisfactory - The teacher disregards disrespectful interactions among students.
Basic - The quality of interactions between teacher and students, or among students, is uneven, with occasional disrespect or insensitivity.
☐ Basic - The teacher attempts to respond to disrespectful behavior among students, with uneven results.
Basic - The teacher attempts to make connections with individual students, but student reactions indicate that these attempts are not entirely successful.
Proficient - Talk between the teacher and students and among students is uniformly respectful.
Proficient - The teacher successfully responds to disrespectful behavior among students.
Proficient - Students participate willingly, but may be somewhat hesitant to offer their ideas in front of classmates.

- Proficient The teacher makes general connections with individual students.
- Proficient Students exhibit respect for the teacher.
- Distinguished Teacher demonstrates knowledge and caring about individual students' lives beyond school.

Unsatisfactory

Medium to low expectations for

norm with high expectations for

learning reserved for only one

or two students.

student achievement are the

- Distinguished Students respectfully correct one another.
- Distinguished There is no disrespectful behavior among students.
- Distinguished The teacher's response to a student's incorrect response with respect and patience.

#### 2b: Establishing a Culture The classroom culture is The classroom culture is characterized by a lack of characterized by little for Learning teacher or student commitment commitment to learning by Indicators: to learning, and/or little or no teacher or students. The teacher Belief in the value of what is investment of student energy appears to be only going being learned. High into the task at hand. Hard work through the motions, and is not expected or valued.

expectations, supported through both verbal and nonverbal behaviors, for both learning and participation. Expectation of high-quality work on the part of students. Expectation and recognition of effort and persistence on the part of students. High expectations for expression and work products.

Component

Tucson FfT 2013 - 2b:

students indicate that they are interested in completion of a task, rather than quality. The teacher conveys that student success is the result of natural ability rather than hard work; high expectations for learning are reserved for those students thought to have a natural aptitude for the subject.

Basic

The classroom culture is a cognitively busy place where learning is valued by all with high expectations for learning the norm for most students. Students understand their role as learners and consistently expend effort to learn. Classroom interactions support learning and hard work.

Proficient

Distinguished The classroom culture is a cognitively vibrant place, characterized by a shared belief in the importance of learning. The teacher conveys high expectations for learning by all students. Teachers understand that students have different learning preferences and racial, ethnic, and cultural experiences are recognized and accepted in the classroom. Students assume responsibility for high quality work by initiating improvements, making revision addling detail and/or assisting peers in their precise use of language. Teachers are aware that ELL

Case	4:74-cv-00090-DCB	Document 2534-1 File	ed 10/01/20 Page 95 o	students may require more assistance in learning outcomes of related to language use.
			and Evidence	
		Rubric Score: 0/0		
Tucson FfT 2013 - 2b: Critical				
Unsatisfactory - The teacher corfactors.				
Unsatisfactory - The teacher cor		the work is too challenging for then	1.	
<ul><li>Unsatisfactory - Students exhibit</li><li>Unsatisfactory - Students use la</li></ul>		s not correct them		
Basic - The teacher's energy for	• •		cribing the need to do the	
work to external forces.			J	
Basic - The teacher conveys high Basic - Students exhibit a limited			re that they are looking for an	
easy path.	·	•		
Basic - The teacher's primary co				
☐ Basic - The teacher urges, but d ☐ Proficient - The teacher commul the material.			work all students can master	
Proficient - The teacher demons	trates a high regard for students' abi	ilities.		
Proficient - The teacher conveys				
Proficient - Students expend goo				
Proficient - The teacher insists o				
Distinguished - The teacher com				
Distinguished - Students indicated Distinguished - Student question				
Distinguished - Students assist the				
Distinguished - Students take ini				
Tucson FfT 2013 - 2c:				
	Umantinfantami	Basis		
Component	Unsatisfactory	Basic	Proficient	Distinguished
2c: Managing Classroom Procedures Indicators: Smooth functioning of all routines. Little or no loss of instructional time. Students playing an important role in	Much instructional time is lost due to inefficient classroom routines and procedures. There is little or no evidence of the teacher managing instructional groups, transitions, and/or the handling of materials and supplies effectively. There is	Some instructional time is lost due to only partially effective classroom routines and procedures. The teacher's management of instructional groups, transitions, and/or the handling of materials and supplies are inconsistent,	There is little loss of instructional time due to effective classroom routines and procedures. The teacher's management of instructional groups and/or the handling of materials and supplies are consistently successful. With minimal	Instructional time is maximized due to efficient classroom routines and procedures. Students contribute to the management of instructional groups, transitions, and/or the handling of materials and supplies. Routines are well
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Case		Document 2534-1 File	od 10/01/20 Page 06 (	of 110
Tucson FfT 2013 - 2d:				
Component	Unsatisfactory	Basic	Proficient	Distinguished
2d: Managing Student Behavior  Indicators: Clear standards of conduct, possibly posted, and possibly referred to during a lesson. Absence of acrimony between teacher and students concerning behavior. Teacher awareness of student conduct. Preventive action when needed by the teacher. Absence of misbehavior. Reinforcement of positive behavior.	There appear to be no established standards of conduct, and little or no teacher monitoring of student behavior. Students challenge the standards of conduct. Response to students' misbehavior is repressive, or disrespectful of student dignity.	Standards of conduct appear to have been established, but their implementation is inconsistent. Teacher tries, with uneven results, to monitor student behavior and respond to student misbehavior. There is inconsistent implementation of the standards of conduct.	Student behavior is generally appropriate. The teacher monitors student behavior against established standards of conduct. Teacher takes into account the cultural background of the students and response to student misbehavior is consistent, proportionate and respectful to students and is effective.	Student behavior is entirely appropriate. When misbehavior occurs, the teacher investigates the causes to determine if it is related to content, cultural, or linguistic misunderstandings. Even when their behavior is being corrected, students feel respected and their dignity is not undermined. Students take an active role in monitoring their own behavior and that of other students against standards of conduct. Teacher's monitoring of student behavior is subtle and preventive.
	4	Enter Notes	and Evidence	
		Rubric Score: 0/0		
Tucson FfT 2013 - 2d: Critical	Attributes			
☐ Unsatisfactory - The classroom	environment is chaotic, with no stand	lards of conduct evident.		
Unsatisfactory - The teacher do	es not monitor student behavior.			
☐ Unsatisfactory - Some students	disrupt the classroom, without appar	ent teacher awareness or with an inc	effective response.	
Basic - The teacher attempts to	maintain order in the classroom, refe	erring to classroom rules, but with un	even success.	
Basic - The teacher attempts to	keep track of student behavior, but	with no apparent system.		
_	o student misbehavior is inconsistent	: sometimes harsh, other times lenier	nt.	
	t appear to have been established ar	nd implemented successfully.		
Proficient - Overall, student beha				
Proficient - The teacher frequent	itly monitors student behavior. nse to student misbehavior is effectiv	10		
	r is entirely appropriate; no evidence			
_	nitors student behavior without speal			
_	•	•	standards of conduct.	
Distinguished - Students respect	•	assmates to ensure compliance with	standards of conduct.	
Distinguished - Students respect	tfully intervene as appropriate with cl	assmates to ensure compliance with		Distinguished
Distinguished - Students respect  Tucson FfT 2013 - 2e:  Component	tfully intervene as appropriate with cl	assmates to ensure compliance with	Proficient	Distinguished
Distinguished - Students respect	tfully intervene as appropriate with cl	assmates to ensure compliance with		
Tucson FfT 2013 - 2e:  Component  2e: Organizing Physical Space  Indicators: Pleasant, inviting atmosphere. Safe environment. Accessibility for all students. Furniture arrangement suitable for the learning activities. Effective use of physical resources, including computer technology, by	Unsatisfactory  The physical environment is unsafe, or many students don't have access to learning. There is poor alignment between the arrangement of furniture and resources, including computer technology, and the lesson	Basic  The classroom is safe, and essential learning is accessible to most students, The teacher's use of physical resources, including computer technology, is moderately effective. Teacher may attempt to modify the physical arrangement to suit learning activities, with partial success.	Proficient  The classroom is safe, and learning is accessible to all students; teacher ensures that the physical arrangement is appropriate to the learning activities. Teacher makes effective use of physical resources, including computer	Distinguished  The classroom is safe, and learning is accessible to all students including those with special needs. Teacher makes effective use of physical resources, including computer technology. The teacher ensures that the physical arrangement is appropriate to the learning activities. Students contribute to the use or adaptation of the physical environment to
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Domain 3: Instruction

Case 4:/4-cv-00090-DCB Tucson FfT 2013 - 3a: Proficient Distinguished Component Unsatisfactory Teacher's attempt to explain the The instructional purpose of the The teacher links the 3a: Communicating with The instructional purpose of the Students lesson is unclear to students and instructional purpose has only lesson is clearly communicated instructional purpose of the the directions and procedures to students, including where it is limited success, and/or lesson to student interests; the situated within broader learning; Indicators: are confusing. Teacher's directions and procedures must directions and procedures are Clarity of lesson purpose. explanation of the content be clarified after initial student directions and procedures are clear and anticipate possible Clear directions and contains major errors. The confusion. Teacher's explanation explained clearly. Teacher's student misunderstanding. teacher's spoken or written of the content may contain Teacher's explanation of content procedures specific to the explanation of content is well lesson activities. Absence of language contains errors of minor errors; some portions are scaffolded, clear and accurate, is thorough and clear, content errors and clear grammar or syntax. Vocabulary clear; other portions are difficult and connects with students' developing conceptual explanations of concepts is inappropriate, vague, or used to follow. Teacher's explanation knowledge, background, and understanding through artful scaffolding and connecting with students' interests including and strategies. Correct and incorrectly, leaving students consists of a monologue, with no invitation to the students for cultural experience. During the imaginative use of confused explanation of content, the intellectual engagement. Teacher's spoken language is those from different racial, teacher invites student language. intellectual engagement. ethnic, cultural, and linguistic correct; however, vocabulary is limited, or not fully appropriate Teacher's spoken and written backgrounds. Students from language is clear and correct. diverse racial, ethnic, cultural, to the students' ages or Vocabulary is appropriate to the and linguistic are encouraged to students' ages and interests. use their home and community backgrounds. knowledge to extend the content, by explaining concepts to their classmates and suggesting strategies that might be used. Teacher's spoken and written language is expressive, and the teacher finds opportunities to extend students' vocabularies. ELL students simultaneously engage with academic content while learning English, drawing on knowledge and language skills they already have in their dominant language. Enter Notes and Evidence Rubric Score: 0/0 Tucson FfT 2013 - 3a: Critical Attributes Unsatisfactory - At no time during the lesson does the teacher convey to students what they will be learning. Unsatisfactory - Students indicate through body language or questions that they don't understand the content being presented. Unsatisfactory - The teacher makes a serious content error that will affect students' understanding of the lesson. Unsatisfactory - Students indicate through their questions that they are confused about the learning task. Unsatisfactory - The teacher's communications include errors of vocabulary or usage or imprecise use of academic language. Unsatisfactory - The teacher's vocabulary is inappropriate to the age or culture of the students. Basic - The teacher provides little elaboration or explanation about what the students will be learning. Basic - The teacher's explanation of the content consists of a monologue, with minimal participation or intellectual engagement by students. Basic - The teacher makes no serious content errors but may make minor ones. Basic - The teacher's explanations of content are purely procedural, with no indication of how students can think strategically. Basic - The teacher must clarify the learning task so students can complete it. Basic - The teacher's vocabulary and usage are correct but unimaginative. Basic - When the teacher attempts to explain academic vocabulary, it is only partially successful. Basic - The teacher's vocabulary is too advanced, or too juvenile, for students. Proficient - The teacher states clearly, at some point during the lesson, what the students will be learning. Proficient - The teacher's explanation of content is clear and invites student participation and thinking Proficient - The teacher makes no content errors. Proficient - The teacher describes specific strategies students might use, inviting students to interpret them in the context of what they're learning. Proficient - Students engage with the learning task, indicating that they understand what they are to do. Proficient - If appropriate, the teacher models the process to be followed in the task. Proficient - The teacher's vocabulary and usage are correct and entirely suited to the lesson, including, where appropriate, explanations of academic vocabulary. Proficient - The teacher's vocabulary is appropriate to students' ages and levels of development. Distinguished - The teacher points out possible areas for misunderstanding. Distinguished - Teacher explains content clearly and imaginatively, using metaphors and analogies to bring content to life. Distinguished - The teacher encourages students to share metaphors and examples that come from students' racial, ethnic, cultural, and linguistic background Distinguished - All students seem to understand the presentation. Distinguished - The teacher invites students to explain the content to the class, or to classmates.

Tucson FfT 2013 - 3b:

Distinguished - Teacher uses rich language, offering brief vocabulary lessons where appropriate.
 Distinguished - Students suggest other strategies they might use in approaching a challenge or analysis.

Component	Unsatisfactory	Basic	Proficient	Distinguished
3b: Using questioning Case prompts and discussion			WHO (No 1 (20) or may use \$980	fractions or prompts from
Indicators: Questions of high cognitive challenge, formulated by both students and teacher. Questions with multiple correct answers or multiple approaches, even when there is a single correct response. Effective use of student responses and ideas. Discussion, with the teacher stepping out of the central, mediating role. Focus on the reasoning exhibited by students in discussion, both in give and take with the teacher and with their classmates. High levels of student	cognitive challenge, single correct responses, and asked in rapid succession. Interaction between teacher and students is predominantly recitation style, with the teacher mediating all questions and answers. A few students dominate the discussion.	students through a single path of inquiry, with answers seemingly determined in advance. Alternatively the teacher attempts to frame some questions designed to promote student thinking and understanding, but only a few students are involved. Teacher attempts to engage all students in the discussion and to encourage them to respond to one another, with uneven results.	low-level questions, he or she poses questions to students designed to promote student thinking and understanding. Teacher creates a genuine discussion among students, providing adequate time for students to respond, and stepping aside when appropriate. When a few students tend to dominate the discussion, the teacher uses a range of techniques to encourage students from different racial, ethnic, cultural, and linguistic backgrounds to contribute to the discussion.	of questions or prompts from different racial, ethnic, cultural, and linguistic perspectives to challenge students cognitively, advance high level thinking and discourse, and promote metacognition. Students formulate many questions, initiate topics, challenge one's thinking, and make unsolicited contributions. Students themselves ensure that all voices are heard and perspectives validated in the discussion.
participation in discussion.		Enter Notes a	and Evidence	
4. *.		Rubric Score: 0/0		
Tucson FfT 2013 - 3b: Critical	Attributes			
☐ Unsatisfactory - Questions are ra	apid-fire and convergent, with a single	e correct answer.		
Unsatisfactory - Questions do no	ot invite student thinking.			
$\hfill\Box$ Unsatisfactory - All discussion is			ectly to one another.	
Unsatisfactory - The teacher doe		ninking.		
Unsatisfactory - Only a few stude				
Basic - The teacher frames some teacher calls on students quickly.	e questions designed to promote stud	dent thinking, but many have a single	e correct answer, and the	
Basic - The teacher invites stude	ents to respond directly to one anoth	er's ideas, but few students respond	I.	
☐ Basic - The teacher calls on many	y students, but only a small number a	actually participate in the discussion.		
Basic - The teacher asks student	ts to explain their reasoning, but only	y some students attempt to do so.		
Proficient - The teacher uses ope		s to think and/or offer multiple possib	ole answers.	
Proficient - The teacher makes e				
Proficient - The teacher builds or and linguistic perspectives to question	n uses student responses, including t	he experiences of students from diffe	erent racial, ethnic, cultural,	
Proficient - Discussions enable s	•	out ongoing mediation by the teacher	r	
_	most students, even those who dont		•	
Proficient - Many students active		<b>,</b>		
Distinguished - Students initiate	higher-order questions that draw on	students' racial, ethnic, cultural, and	linguistic experiences.	
☐ Distinguished - Students extend	the discussion, enriching it.			
☐ Distinguished - Students invite co	omments from their classmates during	g a discussion and challenge one ano	ther's thinking.	
Distinguished - Virtually all stude	nts are engaged in the discussion.			
Distinguished - Students engage	respectfully in academic dialogue.			
Tucson FfT 2013 - 3c:				
Component	Unsatisfactory	Basic	Proficient	Distinguished
3c: Engaging Students in	The learning tasks and activities,	The learning tasks or prompts	The learning tasks and activities	Virtually all students are
Indicators: Student enthusiasm, interest, thinking, problem solving, etc. Learning tasks that require high-level student thinking and invite students to explain their thinking. Students highly motivated to work on all tasks and persistent even when the tasks are challenging. Students actively working, rather than watching while their teacher works. Suitable pacing of the lesson: neither dragged out nor rushed, with time for closure and student reflection.	materials, resources, instructional groups and technology are poorly aligned with the instructional outcomes, or require only rote responses. The pace of the lesson is too slow or rushed. Few students are intellectually engaged or interested.	are partially aligned with the instructional outcomes but require only minimal thinking by students, allowing most students to be passive or merely compliant. The pacing of the lesson may not provide students the time needed to be intellectually engaged.	are aligned with the instructional outcomes and are designed to challenge student thinking, resulting in active intellectual engagement by most students with important and challenging content, and with teacher scaffolding to support that engagement. The pacing of the lesson is appropriate, providing most students the time needed to be intellectually engaged.	intellectually engaged in challenging culturally relevant content, through well-designed learning tasks and activities that require complex thinking, and The teacher provides suitable scaffolding and challenges students to explain their thinking. There is evidence of some student initiation of inquiry, and student contributions leading to the exploration of important content and future learning; students serve as cultural resources for one another. The pacing of the lesson provides students the time needed to intellectually engage with and reflect upon their learning, and to consolidate their understanding. Different and flexible grouping options are

Enter Notes and Evidence

4 -		Rubric Score: 0/0		-
Tucson FfT 2013 - 3c:	Attributesv-00090-DCB	Document 2534-1 File	ed 10/01/20 Page 99 o	of 110
Unsatisfactory - Few students ar	re intellectually engaged in the lessor	1.		
Unsatisfactory - Learning tasks/a	activities and materials require only re	call or have a single correct response	or method.	
Unsatisfactory - Instructional ma	aterials used are unsuitable to the les	son and/or the students.		
Unsatisfactory - The lesson drag	s or is rushed.			
Unsatisfactory - Only one type ongagement.	of instructional group is used (whole o	group, small groups) when variety w	ould promote more student	
Basic - Some students are intelle	ectually engaged in the lesson.			
Basic - Learning tasks are a mix	of those requiring thinking and those	requiring recall.		
_	h the content is largely passive; the l	, ,	procedures.	
Basic - The materials and resour	ces are partially aligned to the lesson	objectives.		
_	resources require student thinking o	·	ng.	
_	is uneven - suitable in parts but rush			
_	gs used are partially appropriate to th	ne activities.		
_	tellectually engaged in the lesson.	de la constanta	Advitor o	
_	multiple correct responses or approact choice in how they complete learning	• •	ninking.	
_	ferent types of groupings, suitable to	•		
_	ces support the learning goals and re	•	propriate	
_	sson provides students the time need		<i>nopriate</i>	
_	I racial, ethnic, cultural, and linguistic		ne lesson.	
_	I racial, ethnic, cultural, and linguistic	3 3 3 3 3		
	earning task to make it more meaning			
Distinguished - (2) Students sug	ggest modifications to the grouping p	atterns used.		
Distinguished - (3) Students sug	gest modifications or additions to the	e materials being used.		
_	xtensive choice in how they complete			
	n opportunity for reflection and closu		•	
<ul> <li>Distinguished - Different and flex ot consistently grouped with the sar</li> </ul>	kible grouping options are used for sp me classmates.	ecific purposes and students of simila	r backgrounds and skills are	
7 3 1				
Tucson FfT 2013 - 3d:				
Component  3d: Using Assessment in	Unsatisfactory  There is little or no assessment	Basic Assessment is used sporadically	Proficient  Assessment is regularly used	Distinguished  Assessment is fully integrated
Component				Distinguished
Component  3d: Using Assessment in Instruction  Indicators: The teacher paying close attention to evidence of student understanding. The teacher posing specifically created questions that include racial, ethnic, cultural, and linguistic referents to elicit evidence of student understanding. The teacher circulating to monitor student learning and to offer feedback. Students assessing their own work against	There is little or no assessment or monitoring of student learning; feedback is absent, or of poor quality. Students do not appear to be aware of the assessment criteria and do not	Assessment is used sporadically to support instruction, through some monitoring of progress of learning by teacher and/or students. Feedback to students is general, and students appear to be only partially aware of the assessment criteria used to evaluate their work but few assess their own work. Questions/prompts/ assessments are rarely used to diagnose evidence of learning.	Assessment is regularly used during instruction, through monitoring of progress of learning by teacher and/or students, resulting in accurate, specific feedback that advances learning. Students appear to be aware of the assessment criteria; some of them engage in self-assessment. Questions/prompts/ assessments that include racial, ethnic, cultural, and linguistic referents are used to diagnose	Assessment is fully integrated into instruction, through extensive use of formative assessment. Teachers make mid-course corrections when needed and enlist students' racial, ethnic, cultural, and linguistic interests to enrich an explanation. Students appear to be aware of, and there is evidence that students from all cultural and linguistic groups have contributed to the assessment criteria. Students self-assess and monitor their progress. A variety of forms of feedback, from both teacher and peers, is accurate, specific, culturally relevant, and advances learning. Questions/prompts/assessments are used regularly to diagnose evidence of learning by individual students. The teacher successfully differentiates instruction to address individual students' misunderstanding. Assessment strategies for ELL
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Basic - The teacher monitors understanding through a single method, or without eliciting evidence of understanding from students.

 $\hfill\square$  Basic - Feedback to students is vague and not oriented toward future improvement of work.

Basic - The teacher makes only	minor attempts to engage students in	n self- or peer assessment.		
	e <b>¼ḍ尋ħ₄₽-ლ\ᡑᡱᡂᠿ᠑ᠿݠᡗᢒᡢᡢ⊞</b> ġ. <b>[</b>		d 10/01/20 Page 100	of 110
	d to assess their own work and make			
	specific and timely guidance, at least f ots to engage students in self- or peel			
_	ne teacher makes adjustments to the		arouns of students	
_	akes the standards of high quality wor	0 3	•	
helped establish the evaluation criter		anitoring of student understanding is	conhicticated and continuous	
	tantly taking the pulse of the class; m and linguistically sensitive strategies to			
Distinguished - Feedback to stu students and their families.	idents is specific, timely, and focused	on improvement. It is provided from	many sources, including other	
_	or their own understanding, either on	their own initiative or as a result of	tasks set by the teacher.	
Distinguished - The teacher's a	djustments to the lesson are designed	to assist individual students.		
Tucson FfT 2013 - 3e:				
Component	Unsatisfactory	Basic	Proficient	Distinguished
3e: Demonstrating Flexibility and Responsiveness Indicators: Incorporation of students' interests, including racial, ethnic, cultural, and linguistic experiences and daily events beyond school into a lesson. Visible adjustment in the face of student lack of understanding. The teacher seizing on a teachable moment.	Teacher adheres to the instruction plan in spite of evidence of poor student understanding or student's lack of interest. Teacher ignores student questions; when students experience difficulty, the teacher blames the students or their home environment.	Teacher attempts to modify the lesson when needed and to respond to student questions and interests, with moderate success. Teacher accepts responsibility for student success, but has only a limited repertoire of strategies to draw upon.	Teacher promotes the successful learning of all students, making minor adjustments as needed to instruction plans and accommodating student questions, needs and interests. The teacher persists in seeking approaches for students who have difficulty learning, drawing on a broad repertoire of strategies.	Teacher seizes an opportunity to enhance learning, building on spontaneous events that include the experiences and interests of students from different racial, ethnic, cultural, and linguistic groups. The teacher adjusts and differentiates instruction to address individual student misunderstandings and cultural experiences using an extensive repertoire of instructional strategies and soliciting additional resources from the school, home or community. When students from all racial, ethnic, cultural, and linguistic groups encounter difficulty in learning, the teacher seeks alternate approaches to help students be successful.
		Enter Notes	and Evidence	
		Rubric Score: 0/0	and Evidence	
Tucson FfT 2013 - 3e: Critica	I Attributes			
☐ Unsatisfactory - The teacher igi	nores indications of student boredom	or lack of understanding.		
Unsatisfactory - The teacher br	rushes aside students' questions.	-		
Unsatisfactory - The teacher co	onveys to students that when they have	ve difficulty learning, it is their fault.		
☐ Unsatisfactory - In reflecting or	n practice, the teacher does not indica	ate that it is important to reach all stu	udents.	
Unsatisfactory - The teacher m	akes no attempt to adjust the lesson	in response to student confusion.		
	functory attempts to incorporate stud-			
Basic - The teacher conveys to	students a level of responsibility for the	neir learning but also his uncertainty	about how to assist them.	
_	e, the teacher indicates the desire to r		est strategies for doing so.	
_	to adjust the lesson are partially succe			
_	orates students' interests and questio ys to students that she has other app		perience difficulty	
_	ctice, the teacher cites multiple appro	,	,	
_	pecomes necessary, the teacher make			
_	tments to the lesson, when needed, a	•	ents and cultural/ethnic	
groups.		-		
	on a teachable moment to enhance a			
	nveys to students from all racial, ethni stands, and that he has a broad range		he wont consider a lesson	
_	practice, the teacher can cite others	• •	e and diverse communities	
Areas of Strength:				
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Areas for Growth:					
Recommendations:					
Additional Comments	:				

# **Teacher Domain 4 Observation**

# **Domain 4: Professional Responsibilities**

Tucson FfT 2013 - 4a:				
Component	Unsatisfactory	Basic	Proficient	Distinguished
4a: Reflecting on Teaching Indicators: Accurate reflections on a lesson. Citation of adjustments to practice that draws on a repertoire of strategies that embody culturally responsive pedagogy.	Teacher does not know whether a lesson was effective or achieved it's instructional outcomes, or teacher profoundly misjudges the success of a lesson. Teacher has no suggestions for how a lesson could be improved.	Teacher has a generally accurate impression of a lesson's effectiveness and the extent to which instructional outcomes were met. Teacher makes general suggestions about how a lesson could be improved.	Teacher makes an accurate assessment of a lesson's effectiveness and the extent to which it achieved it's instructional outcomes and can cite general references to support the judgment. Teacher makes a few specific suggestions of what could be tried another time the lesson is taught.	Teacher makes a thoughtful and accurate assessment of a lesson's effectiveness and the extent to which it achieved it's instructional outcomes, citing many specific examples from the lesson and weighing the relative strengths of each. Drawing on an extensive repertoire of skills, teacher offers specific alternative actions, complete with the probable success of different courses of action.
		Enter Notes	and Evidence	
		Rubric Score: 0/0		
Tucson FfT 2013 - 4a: Critical	Attributes			
Basic - The teacher has a gener Basic - The teacher offers gener Proficient - The teacher accurat Proficient - The teacher identifie Distinguished - Teacher's assess Distinguished - Teacher's assess	akes no suggestions for improvement ral sense of whether or not instruction ral modifications for future instruction ely assesses the effectiveness of instruction es specific ways in which a lesson migrament of the lesson is thoughtful, and sment of the lesson utilizes evidence of stions for improvement draw on an extension of the lesson that the second is thoughtful, and sment of the lesson utilizes evidence of the second in the second in the lesson utilizes evidence of the second in th	nal practices were effective ructional activities used. ht be improved. includes specific indicators of effect of student learning.		
T				- 0
Tucson FfT 2013 - 4b:	Uncaticfactory	Rasic	Proficient	Distinguished
Component  4b: Maintaining Accurate Records  Indicators: Routines and systems that track student completion of assignments are examined by racial, ethnic, cultural, and linguistic subgroups. Systems of information regarding student progress against instructional outcomes. Processes of maintaining accurate non-instructional records.	Unsatisfactory  Teacher's system for maintaining information on student completion of assignments and student progress in learning is nonexistent or in disarray. Teacher's records for noninstructional activities are in disarray, resulting in errors and confusion.	Teacher's system for maintaining information on student completion of assignments and student progress in learning is rudimentary and only partially effective. Teacher's records for non-instructional activities are adequate, but require frequent monitoring to avoid errors.	Proficient  Teacher's system for maintaining information on student completion of assignments, student progress in learning, and non-instructional records, is fully effective.	Distinguished  Teacher's system for maintaining information on student completion of assignments, student progress in learning, and non-instructional records, is fully effective.  Records are examined and tracked by racial, ethnic, and linguistic subgroups. Students contribute information and participate in maintaining the records.
Component  4b: Maintaining Accurate Records  Indicators: Routines and systems that track student completion of assignments are examined by racial, ethnic, cultural, and linguistic subgroups. Systems of information regarding student progress against instructional outcomes. Processes of maintaining accurate non-	Teacher's system for maintaining information on student completion of assignments and student progress in learning is nonexistent or in disarray. Teacher's records for non-instructional activities are in disarray, resulting in errors and	Teacher's system for maintaining information on student completion of assignments and student progress in learning is rudimentary and only partially effective. Teacher's records for non-instructional activities are adequate, but require frequent monitoring to avoid errors.  Enter Notes	Teacher's system for maintaining information on student completion of assignments, student progress in learning, and non-instructional	Teacher's system for maintaining information on student completion of assignments, student progress in learning, and non-instructional records, is fully effective. Records are examined and tracked by racial, ethnic, and linguistic subgroups. Students contribute information and participate in maintaining the
Component  4b: Maintaining Accurate Records  Indicators: Routines and systems that track student completion of assignments are examined by racial, ethnic, cultural, and linguistic subgroups. Systems of information regarding student progress against instructional outcomes. Processes of maintaining accurate non-instructional records.  Tucson FfT 2013 - 4b: Critical  Unsatisfactory - There is no syst Unsatisfactory - Record-keeping Basic - The teacher has a procesto access the information.  Basic - The teacher has a procesto access the information.  Proficient - The teacher has an see how they're progressing.  Proficient - The teacher's procest Distinguished - Students contributions.	Teacher's system for maintaining information on student completion of assignments and student progress in learning is nonexistent or in disarray. Teacher's records for non-instructional activities are in disarray, resulting in errors and confusion.  Attributes  tem for either instructional or noninstrusts systems are in disarray and provide in the systems are in disa	Teacher's system for maintaining information on student completion of assignments and student progress in learning is rudimentary and only partially effective. Teacher's records for non-instructional activities are adequate, but require frequent monitoring to avoid errors.  Enter Notes  Rubric Score: 0/0  ructional records.  necorrect or confusing information. etion; However, it may be out of date are not use. Instructional information, and it may be at work is efficient and effective; student attainment of learning mation is both efficient and effective g completed and outstanding work as	Teacher's system for maintaining information on student completion of assignments, student progress in learning, and non-instructional records, is fully effective.  and Evidence  e or may not permit students  contain some errors.  dents have access to	Teacher's system for maintaining information on student completion of assignments, student progress in learning, and non-instructional records, is fully effective. Records are examined and tracked by racial, ethnic, and linguistic subgroups. Students contribute information and participate in maintaining the

Tucson FfT 2013 - 4c:

4c: Communicating will aSE Families		ogument <sub>e</sub> 2534 <sub>di</sub> 1 File	- I sale in Grand and in Calaboration	Ofalyliothe school year, the
Indicators: Frequent and culturally appropriate information sent home regarding the instructional program and student progress Two-way communication between the teacher and families Frequent opportunities for families to engage in the learning process	families, about the instructional program, or about individual students, is sporadic or culturally inappropriate. Teacher makes no attempt to engage families in the instructional program.	attempts to communicate with families about the instructional program and about the progress of individual students but does not attempt to engage families in the instructional program. But communications are one-way and not always appropriate to the cultural norms of those families.	frequently with families about the instructional program and conveys information about individual student progress. Teacher makes some attempts to engage families in the instructional program; as appropriate Information to families is conveyed in a culturally appropriate manner. The teacher is available as needed to respond to family concerns.	teacher establishes positive relationships with families by communicating with them about the instructional program, conferring with them about individual students, and inviting them to be part of the educational process. The teacher responds to family concerns, including families that are racially, ethnically, culturally, and linguistically diverse with professionalism and cultural sensitivity. Teacher's efforts to engage families in the instructional program are frequent and successful. Teacher learns from families how best to meet the needs of their children and uses this knowledge to shape their teaching.
			and Evidence	
		Rubric Score: 0/0		
Tucson FfT 2013 - 4c: Critical	Attributes			
Unsatisfactory - Little or no infor	mation regarding the instructional pro	ogram is available to parents.		
Unsatisfactory - Families are una		<b>3</b>		
Unsatisfactory - Family engagem	. •			
☐ Unsatisfactory - There is some co	_			
Basic - School- or district-created				
Basic - The teacher sends home				
		little else to inform families about stu	dent progress.	
Basic - Some of the teacher's co				
Proficient - The teacher regularly				
_	y sends home information about stud			
		es successfully and appropriately in th	eir children's learning.	
Proficient - Most of the teacher's			J	
	The second secon			
Distinguished - On a regular bas	is, students develop materials to infor	m their families about the instruction	al program. The teacher	
encourages students from different ra	is, students develop materials to infor acial, ethnic, cultural, and linguistic b	rm their families about the instruction ackgrounds to develop materials that	al program. The teacher are accessible to their	
encourages students from different rafamilies.	acial, ethnic, cultural, and linguistic ba	ackgrounds to develop materials that	are accessible to their	
encourages students from different ra families.  Distinguished - Students maintai	acial, ethnic, cultural, and linguistic ba	rm their families about the instruction ackgrounds to develop materials that ual learning progress and frequently	are accessible to their	
encourages students from different ra families.  Distinguished - Students maintai families.	acial, ethnic, cultural, and linguistic band accurate records about their individ	ackgrounds to develop materials that ual learning progress and frequently	are accessible to their share this information with	
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encourages students from different rafamilies.  Distinguished - Students maintai families.  Distinguished - Students contrib  Distinguished - All the teacher's of the component  Component  4d: Participating in the Professional Community  Indicators:	n accurate records about their individuate to regular and ongoing projects communications are highly sensitive to unsatisfactory  Teacher's relationships with colleagues are negative or self-serving. Teacher avoids participation in a professional	ual learning progress and frequently states and the learning progress and frequently states are families in the learning and to engage families in the learning families' cultural norms.  Basic  Teacher maintains cordial relationships with colleagues to fulfill duties that the school or district requires. Teacher	Proficient  Relationships with colleagues are characterized by mutual support and cooperation; teacher actively participates in a	Distinguished  Relationships with colleagues are characterized by mutual support and cooperation, with the teacher taking initiative in
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encourages students from different rafamilies.  Distinguished - Students maintai families.  Distinguished - Students contrib Distinguished - All the teacher's of the teacher of	acial, ethnic, cultural, and linguistic be n accurate records about their individuate to regular and ongoing projects of communications are highly sensitive to the communications are negative or self-serving. Teacher avoids participation in a professional culture of inquiry, resisting opportunities to become involved. Teacher avoids becoming involved in school events or	Basic  Teacher maintains cordial relationships with colleagues to fulfill duties that the school or district requires. Teacher becomes involved in the school's culture of professional inquiry when invited to do so. Teacher participates in school events and school and district projects when specifically asked.  Enter Notes:  Rubric Score: 0/0	Proficient  Relationships with colleagues are characterized by mutual support and cooperation; teacher actively participates in a culture of professional inquiry. Teacher volunteers to participate in school events and in school and district projects, making a substantial contribution.	Relationships with colleagues are characterized by mutual support and cooperation, with the teacher taking initiative in assuming leadership among the faculty. Teacher takes a leadership role in promoting a culture of professional inquiry. Teacher volunteers to participate in school events and district projects, making a substantial contribution, and assuming a leadership role in at least one aspect of school or district life. The teacher participates in community educational initiatives, including those occurring in racial, ethnic, cultural, and linguistic

Basic

Proficient

Distinguished

Component

Unsatisfactory

Basic - The teacher has cordial r	elationships with colleagues.			
Basic - When invited, the percentage of the Basic - When invited, the percentage of the Basic - When invited in the Basic - When invited - W	4pa7t4ipates 000000 0 s De0 20 to D	Dogennemu2534-1 File	d 10/01/20 Page 104	of 110
	participates in school activities, as w		S.	
	portive and collaborative relationships			
_	y participates in activities related to pr			
_	tly volunteers to participate in school		nunity projects.	
	s a leadership role in promoting activi			
	ularly contributes to and leads events			
Distinguished - The teacher regu	ularly contributes to and leads signific	ant school district and community pro	ojects.	
Tucson FfT 2013 - 4e:				
Component	Unsatisfactory	Basic	Proficient	Distinguished
4e: Growing and Developing Professionally  Indicators: 1. Frequent teacher attendance in courses and workshops 2. regular academic reading Participation in learning networks with colleagues 3. freely shared insights Participation in professional organizations supporting academic inquiry	Teacher engages in no professional development activities to enhance knowledge or skill. Teacher resists feedback on teaching performance from either supervisors or more experienced colleagues. Teacher makes no effort to share knowledge with others or to assume professional responsibilities.	Teacher participates in professional activities to a limited extent when they are convenient. Teacher accepts, with some reluctance, feedback on teaching performance from both supervisors and professional colleagues. Teacher finds limited ways to contribute to the profession	Teacher seeks out opportunities for professional development to enhance content knowledge, pedagogical skill, and culturally responsive pedagogy and instruction. Teacher welcomes feedback from colleagues when made by supervisors or when opportunities arise through professional collaboration. Teacher participates actively in assisting other educators	Teacher seeks out opportunities for professional development sponsored by the school district, professional educational organizations, and culturally and ethnically diverse community organizations and makes a systematic effort to conduct action research. Teacher solicits feedback on teaching from both supervisors and colleagues. Teacher initiates important activities to contribute to the profession, particularly in the areas related to the achievement of students from different racial, ethnic, cultural, and linguistic communities.
		Enter Notes	and Evidance	
		Rubric Score: 0/0	and Evidence	
Tucson FfT 2013 - 4e: Critical				
	not involved in any activity that might			
	posefully resists discussing performan			
_	ores invitations to join professional or			
Basic - The teacher participates	in professional activities when they a	re required or provided by the district	t.	
Basic - The teacher reluctantly a	accepts feedback from supervisors and	d colleagues.		
	n a limited fashion to professional org			
_	egular opportunities for continued pro			
Proficient - The teacher welcome feedback.	es colleagues and supervisors into the	e classroom for the purposes of gaining	ng insight from their	
	participates in organizations designe	d to contribute to the profession		
	s regular opportunities for continued		initiating action research	
	vely seeks feedback from supervisors		initiating action research.	
	es an active leadership role in professi		oute to the teaching	
profession.	22 art active leader stilly fold III broiess	ional organizations in order to contille	outo to the teaching	
Distinguished - The teacher is a	role-model for culturally responsive p	edagogy and instruction.		
Tucson FfT 2013 - 4f:				
Component	Unsatisfactory	Basic	Proficient	Distinguished
Indicators: The teacher having a reputation as being trustworthy and often sought as a sounding board. The teacher frequently reminding participants during committee or planning work that students are the highest priority. The teacher supporting students, even in the face of difficult situations or conflicting policies. The teacher challenging existing practice in order to put students first especially the students who have been traditionally underserved. The teacher consistently fulfilling district mandates regarding policies and procedures.	Teacher displays dishonesty in interactions with colleagues, students, and the public. Teacher is not alert to students' needs and contributes to school practices that result in some students being ill served by the school. Teacher makes decisions and recommendations based on self-serving interests. Teacher does not comply with school and district regulations.	Teacher is honest in interactions with colleagues, students, and the public. Teachers attempt to serve students is inconsistent, and does not knowingly contribute to some students being ill served by the school. Teachers decisions and recommendations are based on limited though genuinely professional considerations. Teacher complies minimally with school and district regulations, doing just enough to get by.	Teacher displays high standards of honesty, integrity, and confidentiality in interactions with colleagues, students, and the public. Teacher is active in serving students, working to ensure that all students receive a fair opportunity to succeed. Teacher maintains an open mind in team or departmental decision-making. Teacher complies fully with school and district regulations.	Teacher can be counted on to hold the highest standards of honesty, integrity, and confidentiality and takes a leadership role with colleagues. Teacher is highly proactive in serving and advocating for students, seeking out resources when needed. Teacher makes a concerted effort to challenge negative attitudes or practices to ensure that all students, particularly those traditionally underserved, such as Mexican-American and African-Americans, are honored in the school. Teacher takes a leadership role in team or departmental decision-making and helps ensure that such decisions are based on the highest professional standards. Teacher complies fully with school and district regulations but challenges long-held assumptions and practices that impede the academic progress of students, including students

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	Rubric Score: 0/0	Notes and Evidence		
Tucson FfT 2013 - 4f: Critical Attributes				
Unsatisfactory - The teacher is dishonest.				
Unsatisfactory - The teacher does not notice the needs of stude	ents.			
Unsatisfactory - The teacher engages in practices that are self-se	erving.			
Unsatisfactory - The teacher willfully rejects district regulations.				
Basic - The teacher is honest.				
Basic - The teacher notices the needs of students but is inconsis	•			
Basic - The teacher does not notice that some school practices r		ents.		
Basic - The teacher makes decisions professionally but on a limiter	d basis.			
Basic - The teacher complies with district regulations.	ndards of intogrity			
Proficient - The teacher is honest and known for having high star  Proficient - The teacher actively addresses student needs.	nualus of integrity.			
Proficient - The teacher actively works to provide opportunities f	for student success.			
Proficient - The teacher willingly participates in team and departn				
Proficient - The teacher complies completely with district regulation	ions.			
Distinguished - Teacher is considered a leader in terms of honest	y, integrity, and confidentiality.			
Distinguished - Teacher is highly proactive in serving students from	n all racial, ethnic, and linguistic g	groups.		
Distinguished - Teacher makes a concerted effort to ensure oppo thnic, and linguistic groups.	rtunities and successful learning of	outcomes for students	from all racial,	
<ul><li>Distinguished - Teacher takes a leadership role in team and depart</li></ul>	rtmental decision making			
Distinguished - Teacher takes a leadership role regarding school of				
Areas of Strength:				
Areas for Growth:				
Recommendations:				

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Additional Comments:					

### **Protocol for Post-Observation Conference**

Upload Post Observation Artifacts (Teacher and Evaluator): Artifacts Upload Date Upload User File Name The teacher may complete this form and submit it to the appropriate evaluator prior to the post-observation conference. The teacher should reflect on the Teaching Performance Evaluation rubric to complete this form and to prepare for the post-observation conference. This protocol is to be used to guide the conversation. Evidence of teacher performance will be gathered for all components of the Teacher Performance Evaluation. Evidence of planning and preparation and professional responsibilities will be gathered during the pre- and post-observation conference process through the review of lesson plans, student work, communication logs, conversation about practice, and other professional and instructional artifacts. School: Grade Level/Subject(s): **Date of Pre-Observation Conference:** Date of Scheduled/Announced Classroom Observation: **Questions for discussion** 1. In general, how successful was the lesson? Did the students accomplish the learning outcome? How do you know? (3d, 4a) 2. If you were able to bring samples of student work, what would the samples reveal about the levels of student engagement and understanding? (3d, 3c) 3. Comment on your classroom procedures, student conduct and your use of physical space. To what extent did these contribute to student learning? (2c, 2d, 4. Did you depart from your plan? If so, how and why? (3e) 5. Comment on different aspects of your instructional delivery (e.g. activities, grouping of students, materials and resources.) To what extent were they

effective? (2a, 2b, 3c, 3e, 1d, 1e)

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6. If you had a chance t	o teach this lesson again to the same	group of students, what wo	uld you do differently, f	rom planning through execution? (4a)
7. What are you next ste	eps based on the data/evidence gathe	red during this lesson? (4a)		
7. What are you next sto	eps based on the data/evidence gathe	red during this lesson? (4a)		
7. What are you next sto	eps based on the data/evidence gathe	red during this lesson? (4a)		
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7. What are you next ste	eps based on the data/evidence gathe	red during this lesson? (4a)		