# Lawrence 3-8 School STUDENT ACHIEVEMENT ACTION PLAN SY2021-22

**Principal:** Zulema Stanbrook

Silverbell Region- Regional Superintendent: Brian Lambert

#### I. SCHOOL PROFILE

**Vision and Mission:** Create and develop the full potential in every student. This is a place where children are encouraged to embrace their culture and find success in academics, personal growth, and life skills, by being involved in teamwork and collaborating with others. Together, the students, families and staff will set high expectations to ensure that learning takes place for all.

#### **Core Values:**

We at Lawrence 3-8 Commit to:

- Being respectful to all that enter Lawrence 3-8, including our students, families, community members and staff.
- Being held accountable.
- Consistent communication and open dialogue with families, staff, students, and community, this includes following through.
- Create a cohesive classroom environment that encourages and celebrates progress.
- Reinforce learning in the classroom through cooperation, communication, and consistency.
- Having pride in the academic process.

# **Student Profile:**

| White    | African     | Hispanic | Native   | Asian    | Multi-Racial | Total Number |
|----------|-------------|----------|----------|----------|--------------|--------------|
|          | American    |          | American | American |              | of Students  |
| 3        | 0           | 80       | 90       | 0        | 2            | 175          |
| English  | Exceptional |          |          |          |              |              |
| Language | Education   |          |          |          |              |              |
| Learners | Students    |          |          |          |              |              |
| 16       | 42          |          |          |          |              |              |

# 3 Years of AzMERIT Percent Proficiency by Grade

| 3 Years of AzMER  | IT Math Per  | cent Profi   | ciency by G | irade      |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
|-------------------|--------------|--------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
|                   | 2017 Gr. 3   | 2017 Gr. 4   | 2017 Gr. 5  | 2017 Gr. 6 | 2017 Gr. 7 | 2017 Gr. 8 | 2018 Gr. 3 | 2018 Gr. 4 | 2018 Gr. 5 | 2018 Gr. 6 | 2018 Gr. 7 | 2018 Gr. 8 | 2019 Gr. 3 | 2019 Gr. 4 | 2019 Gr. 5 | 2019 Gr. 6 | 2019 Gr. 7 | 2019 Gr. 8 |
| State Avg         | 47%          | 47%          | 47%         | 41%        | 34%        | 29%        | 53%        | 47%        | 47%        | 43%        | 36%        | 31%        | 51%        | 48%        | 46%        | 41%        | 38%        | 32%        |
| District Avg      | 39%          | 36%          | 38%         | 21%        | 20%        | 13%        | 43%        | 36%        | 37%        | 24%        | 20%        | 21%        | 42%        | 36%        | 36%        | 23%        | 22%        | 18%        |
| Lawrence          | 12%          | 24%          | 6%          | 8%         | 2%         | 2%         | 18%        | 8%         | 8%         | 11%        | 4%         | 8%         | 6%         | 6%         | 2%         | 14%        | 3%         | 2%         |
|                   |              |              |             |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
| 3 Years of AzMER  | IT ELA Perce | ent Proficie | ency by Gra | ade        |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
|                   | 2017 Gr. 3   | 2017 Gr. 4   | 2017 Gr. 5  | 2017 Gr. 6 | 2017 Gr. 7 | 2017 Gr. 8 | 2018 Gr. 3 | 2018 Gr. 4 | 2018 Gr. 5 | 2018 Gr. 6 | 2018 Gr. 7 | 2018 Gr. 8 | 2019 Gr. 3 | 2019 Gr. 4 | 2019 Gr. 5 | 2019 Gr. 6 | 2019 Gr. 7 | 2019 Gr. 8 |
| State Avg         | 43%          | 48%          | 44%         | 41%        | 44%        | 34%        | 44%        | 47%        | 48%        | 39%        | 45%        | 39%        | 46%        | 51%        | 52%        | 42%        | 41%        | 38%        |
| District Avg      | 34%          | 37%          | 32%         | 26%        | 30%        | 21%        | 35%        | 38%        | 37%        | 23%        | 31%        | 24%        | 38%        | 40%        | 43%        | 27%        | 26%        | 24%        |
| Lawrence          | 18%          | 25%          | 13%         | 8%         | 9%         | 9%         | 10%        | 22%        | 13%        | 11%        | 11%        | 10%        | 3%         | 18%        | 16%        | 16%        | 15%        | 12%        |
| 2018-19 AzMERIT P |              | iency        |             |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
| USP Ethnicity     | Math         | ELA          |             |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
| White             | 0%           | 25%          |             |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
| African Am.       | NA           | NA           |             |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
| Hispanic          | 6%           | 18%          |             |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
| Native Am.        | 5%           | 9%           |             |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
| Asian-PI          | NA           | NA           |             |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
| Multi-Racial      | NA           | NA           |             |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
| All               | 5%           | 14%          |             |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |

#### A. GAPS IN STUDENT OUTCOMES

Based on data analysis, Lawrence 3-8 has identified the following gaps in areas of student outcomes. For each, Lawrence 3-8 provides a description of the gaps, including the desired state, the current reality, and an explanation of the identified gaps.

#### 1. ELA & MATH

#### Data Source:

TUSD Pre -Test and TUSD Post Test and Arizona State Assessment

#### Current Reality (2018-19) AzMerit-ELA:

- 3<sup>rd</sup> grade: 3 % in comparison to the State average of 46%
- 4th grade: 18% in comparison to the State average of 51%
- 5th grade: 16% in comparison to the State average of 52%
- 6th grade: 16% in comparison to the State average of 42%
- 7th grade: 15% in comparison to the State average of 41%
- 8th grade: 12% in comparison to the State average of 38%

### **Current Reality** (20-21) District Benchmark-ELA:

- 3<sup>rd</sup> grade: 40% proficient
- 4th grade: 19.2% proficient
- 5th grade: 5.6% proficient
- 6th grade: 20.8% proficient
- 7th grade: 9.5%, proficient
- 8th grade: 18.5% proficient

#### **Desired State:**

- To increase Lawrence's ELA proficiency to match or exceed State average in the next ten years.
- Lawrence wants to eliminate gaps between racial and ethnic groups within the next ten years.

#### Data Source:

• AZ merit, quarterly benchmarks for Math

### **Current Reality**(18-19) AzMerit Math:

- 3<sup>rd</sup> grade: 8% in comparison to the State average of 31%
- 4th grade: 6% in comparison to the State average of 48%
- 5th grade: 2% in comparison to the State average of 46%
- 6th grade: 14% in comparison to the State average of 41%
- 7th grade: 3% in comparison to the State average of 38%
- 8th grade: 2% in comparison to the State average of 32%

### **Current Reality(**20-21) Benchmark-Math:

• 3<sup>rd</sup> grade: 0%

• 4th grade: 3.2%,

• 5<sup>th</sup> grade: 10%,

• 6th grade: 30%,

7<sup>th</sup> grade: 0%,

• 8<sup>th</sup> grade: 5.6%

**<u>Desired State:</u>** To increase Lawrence's Math proficiency to match or exceed State average in the next ten years.

• Lawrence wants to eliminate gaps between racial and ethnic groups within the next ten years.

**Gap:** The majority of Lawrence students are not proficient in ELA and Math. The need increases when reviewing our subgroup data for Native American, Hispanic, Exceptional Education and ELL subgroups.

- The gap between Hispanic and White students in ELA is 7%. There is a 6% gap between White and Hispanic students.
- Lawrence does not have an African American student body at this time.

### **B. SMART Improvement Goals**

Based on gaps identified in section A, above, Lawrence 3-8 developed SMART improvement goals designed to move Lawrence 3-8 students from the current reality to the desired state.

- 1. Improvement Goal 1: Lawrence will use Short Cycle Assessments to drive instruction and interventions in ELA and Math.
- 2. Improvement Goal 2: ELA scores will improve by at minimum 3% by the end of 2021-2022.
- 3. *Improvement Goal 3: Math* Scores will improve by at minimum 3% by the end of 2021-2022.
- 4. Improvement Goal 4: Reduce Gaps in proficiency among racial/ethnic groups by 3% in ELA and Math.

#### C. MOST EFFECTIVE AND FEASIBLE EVIDENCE-BASED STRATEGIES

After analyzing gaps and goals, Lawrence 3-8 reviewed multiple evidence-based strategies and assessed each for potential for effectiveness and feasibility. Achievement of the goals from section B, above, will be supported by the most effective and feasible evidence-based strategies, below.

### 1. Improvement Goal:

**Strategy 1a:** In Elementary, daily interventions in each grade level using the results of weekly Benchmark Advance assessments to determine reteach groupings and IXL to reduce student deficits..

**Strategy 1b**: In Middle School, weekly small group interventions for every student based on IXL groupings to increase overall reading level.

### 2. Improvement Goal:

**Strategy 2a:** In Elementary, strategic interventions in each grade level using the results of Eureka mid-module assessments to determine reteach groupings and IXL to reduce student deficits.

**Strategy 2b:** In Middle School, weekly small group interventions for every student based on IXL groupings to increase overall reading level and reduce student deficits.

#### D. ACTION STEPS TO IMPLEMENT & MONITOR STRATEGIES

Below are detailed implementation and monitoring tasks for each evidence-based strategy, including persons responsible, timelines, and needed resources.

### 1. Improvement Goal:

#### Strategy 1a:

| Tasks to Implement<br>Strategy | Person(s) to Carry Out<br>Tasks | Timeline/Target Dates | Resources Needed          |
|--------------------------------|---------------------------------|-----------------------|---------------------------|
| Administer Short Cycle         | All Elementary ELA              | Sep 10                | Access to Benchmark       |
| Assessments as per district    | Teachers                        | Oct 1                 | Advance and IXL as        |
| calendar                       |                                 | Oct 29                | provided by district      |
|                                |                                 | Nov 19                |                           |
|                                |                                 | Dec 10                | Small group time in daily |
|                                |                                 | Jan 14                | schedule                  |
|                                |                                 | Feb 4                 |                           |
|                                |                                 | Mar 4                 |                           |
|                                |                                 | Apr 1                 |                           |
|                                |                                 | May 13                |                           |

| Tasks to Monitor, Assess, and Adjust | Person(s) to Carry Out<br>Tasks     | Timeline/Target Dates | Resources Needed                                 |
|--------------------------------------|-------------------------------------|-----------------------|--|
| Data digs                            | All Elementary ELA<br>teachers, CSP | Once per week         | Access to results in<br>Benchmark Advance<br>IXL |
| Plan for reteach groups              | All Elementary ELA<br>Teachers      | Weekly                | Benchmark Advance, IXL                           |

# Strategy 1b:

| Tasks to Implement<br>Strategy  | Person(s) to Carry Out<br>Tasks | Timeline/Target Dates                           | Resources Needed |
|---|---------------------------------|---|------------------|
| Develop schedule to allow interventions every week in every Middle School ELA class | CSP, Reading<br>Interventionist | August 15                                       | Master Schedule  |
| Administer IXL Snapshot   | ELA Teachers                    | Aug 27 Sep 24 Nov 5 Dec 14 Jan 28 Mar 10 May 13 | Access to IXL    |
| Tasks to Monitor, Assess, and Adjust  | Person(s) to Carry Out<br>Tasks | Timeline/Target Dates                           | Resources Needed |

| Weekly review of IXL   | ELA Teachers, Reading | Weekly | Access to IXL |
|------------------------|-----------------------|--------|---------------|
| groupings to determine | Interventionist, CSP  |        |               |
| small groups           |                       |        |               |

# Strategy 1c:

| Tasks to Implement<br>Strategy                         | Person(s) to Carry Out<br>Tasks | Timeline/Target Dates  | Resources Needed                |
|--|---------------------------------|--|---------------------------------|
| Targeted reading interventions for IXL for grades 3-8. | CSP and ELA Teachers            | Every 2/3 Weeks-<br>Recommendations given to<br>teachers for student<br>completion | Access to IXL                   |
|  |                                 |  |                                 |
| Tasks to Monitor, Assess, and Adjust                   | Person(s) to Carry Out<br>Tasks | Timeline/Target Dates  | Resources Needed                |
| ·  |                                 | Timeline/Target Dates Weekly   | Resources Needed  Access to IXL |

# 2. Improvement Goal:

# Strategy 2a:

| Tasks to Implement<br>Strategy | Person(s) to Carry Out<br>Tasks | Timeline/Target Dates | Resources Needed |
|--------------------------------|---------------------------------|-----------------------|------------------|
|--------------------------------|---------------------------------|-----------------------|------------------|

| MPP: Math     interventionist will     work with students | CSP, Math Interventionist,<br>Teachers: 3-8, and support<br>staff | May 2021              | MPP Training and Planning |
|---|---|-----------------------|---------------------------|
| Tasks to Monitor, Assess, and Adjust                      | Person(s) to Carry Out<br>Tasks                                   | Timeline/Target Dates | Resources Needed          |
| Create weekly small groups based on highest need          | Math Interventionist, CSP   | Quarterly             | IXL Snapshot results      |

# Strategy 2b:

| Tasks to Implement<br>Strategy   | Person(s) to Carry Out<br>Tasks | Timeline/Target Dates  | Resources Needed |
|--|---------------------------------|--|------------------|
| <ul> <li>Targeted<br/>interventions for IXL<br/>for grades 3-8.</li> </ul> | CSP and Teachers                | Every 2/3 Weeks-<br>Recommendations given to<br>teachers for student<br>completion | Access to IXL    |
| Administer IXL Snapshots   | Math Teachers                   | Aug 27 Sep 24 Nov 5 Dec 14 Jan 28 Mar 10 May 13                                    | Access to IXL    |

| Tasks to Monitor, Assess, and Adjust                      | Person(s) to Carry Out<br>Tasks             | Timeline/Target Dates | Resources Needed |
|---|---|-----------------------|------------------|
| Review IXL data to<br>determine areas of<br>greatest need | Math teachers, CSP, Math<br>Interventionist | Weekly                | Access to IXL    |
| Small group schedule based on needs                       | Math teachers, CSP, Math<br>Interventionist | Weekly                | Access to IXL    |

# Strategy 2c:

| Tasks to Implement<br>Strategy                                    | Person(s) to Carry Out<br>Tasks   | Timeline/Target Dates                                 | Resources Needed   |
|---|-----------------------------------|---|--|
| Administer Short Cycle<br>Assessments as per district<br>calendar | All Elementary Math<br>Teachers   | Approx bi-monthly as per district assessment schedule | Access to Eureka/Great<br>Minds as provided by<br>district |
|   |                                   |   | Small group time in daily schedule                         |
| Tasks to Monitor, Assess, and Adjust                              | Person(s) to Carry Out<br>Tasks   | Timeline/Target Dates                                 | Resources Needed   |
| Data digs   | All Elementary Math teachers, CSP | Once per month  | Access to results in Great<br>Minds,<br>IXL                |
| Plan for reteach groups   | All Elementary Math<br>Teachers   | Weekly  | Great Minds, IXL   |