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9	IN THE UNITED STATES DISTRICT COURT			
10	FOR THE DISTRICT OF ARIZONA			
11	Roy and Josie Fisher, et al.,	CV 74-90 TUC DCB		
12	Plaintiffs	(Lead Case)		
13	v.	DECLARATION OF RICHARD A.		
14	United States of America,	FOSTER RE: OBJECTION TO THIRD AMENDED REPORT		
15	Plaintiff-Intervenor,	AND RECOMMENDATION		
16	v.	RELATING TO EVALUATING TEACHERS AND PRINCIPALS		
17	Anita Lohr, et al.,	(ECF 1666)		
18	Defendants,	CV 74-204 TUC DCB		
19	and	(Consolidated Case)		
20	Sidney L. Sutton, et al.,			
21	Defendants-Intervenors,			
22	Maria Mendoza, et al.			
23	Plaintiffs,			
24	United States of America,			
25	Plaintiff-Intervenor,			
26	v.			
27	Tucson Unified School District No. One, et al.			
28	Defendants.			

- 1. I am above the age of 18 and am competent to make this Declaration. I have personal knowledge of the facts herein. This declaration is based upon my personal knowledge, information and belief.
- 2. I am a Senior Director, Curriculum Deployment for Defendant Tucson Unified School District No. One ("TUSD") and have held this position since July 2014. Prior to holding this position, I served as the Director of Professional Development. Part of my responsibility is the review and continuing evaluation of TUSD's principal and teacher evaluation procedures as required by USP § IV.H.1.¹
- 3. During March and April 2013, TUSD conducted the review and assessment of the items in USP § IV.H.1 and adopted new principal and teacher evaluation procedures.
- 4. During the fall of 2013, District personnel, including myself, Tsuru Bailey-Jones, Desiree Cueto, and other support staff, worked on the Supportive and Inclusive Learning model and began ongoing District-wide SAIL training. *See* Exhibit A to Declaration of Samuel Brown.

H. Evaluation

1. By July 1, 2013, the District shall review, amend as appropriate, and adopt teacher and principal evaluation instruments to ensure that such evaluations, in addition to requirements of State law and other measures the District deems appropriate, give adequate weight to:

- (i) an assessment of
- (I) teacher efforts to include, engage, and support students from diverse racial, ethnic, cultural, and linguistic backgrounds using culturally responsive pedagogy and
- (II) efforts by principals to create school conditions, processes, and practices that support learning for racially, ethnically, culturally and linguistically diverse students;
- (ii) teacher and principal use of classroom and school-level data to improve student outcomes, target interventions, and perform self-monitoring; and
- (iii) aggregated responses from student and teacher surveys to be developed by the District, protecting the anonymity of survey respondents.
- These elements shall be included in any future teacher and principal evaluation instruments that may be implemented. All teachers and principals shall be evaluated using the same instruments, as appropriate to their position. [USP IV.H.1](emphasis added).

¹ USP § IV.H.1 states:

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5. On May 10, 2013, I met with the Special Master to discuss the information provided for the teacher and principal evaluation processes. Sam Brown (TUSD Desegregation Director), Maria Manconi and Heather Gaines also were present at this meeting. The Special Master did not direct TUSD to prepare two additional USP plans for principal and teacher evaluations during this meeting.

- In early October, I met with the Special Master in Tucson regarding principal 6. and teacher evaluations. Sam Brown also was present to discuss this as well as other issues with the Special Master. During that meeting, Sam and I confirmed our shared understanding that separate "plans" which were not required by the language of the USP would not be submitted to the Plaintiffs and Special Master for § I.D.1 review. Declaration of Samuel Brown.
- 7. In January 2014, a district committee whose members were myself, Dr. Augustine Romero, Tsuru Bailey-Jones, Ignacio Ruiz, and other support staff, worked with a consultant from the Danielson group to analyze TUSD's evaluation instruments. Danielson Group consists of educational consultants that provide assistance based on the latest findings professional activities. research and learning See http://danielsongroup.org/consultants. TUSD, with the Danielson Group, evaluated the instruments' Framework for Teaching to identify the CRP components imbedded in the District's current evaluation model and create professional development around those elements. See ECF 1666-10 at 10-11, review prepared by Danielson Consultant, Ann Cummins Bogan.

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	I declare under penalty of perjury under the laws of the United States of America
-	that the foregoing is true and correct.

DATED this <u>10</u> day of September, 2014.

Richard A. Foster