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4 5 6 7 8	J. William Brammer, Jr. (State Bar No. 002079) wbrammer@rllaz.com Oscar S. Lizardi (State Bar No. 016626) olizardi@rllaz.com Michael J. Rusing (State Bar No. 006617) mrusing@rllaz.com Patricia V. Waterkotte (State Bar No. 029231) pvictory@rllaz.com <i>Attorneys for Tucson Unified School District No. One, et al.</i>	
9 10	IN THE UNITED STATES DISTRICT COURT FOR THE DISTRICT OF ARIZONA	
10 11 12	Roy and Josie Fisher, et al., Plaintiffs	CV 74-90 TUC DCB (Lead Case)
 13 14 15 16 17 	 v. United States of America, Plaintiff-Intervenor, v. Anita Lohr, et al., 	DECLARATION OF SAMUEL BROWN RE: OBJECTION TO REPORT AND RECOMMENDATION ON OUTREACH, RECRUITMENT AND RETENTION PLAN (ECF 1612)
17 18 19	Defendants, and	CV 74-204 TUC DCB (Consolidated Case)
20 21	Sidney L. Sutton, et al., Defendants-Intervenors,	
22	Maria Mendoza, et al.	
23	Plaintiffs,	
24	United States of America,	
25 26	Plaintiff-Intervenor,	
26 27	V. Tuggon Unified School District No. One. et al.	
27 28	Tucson Unified School District No. One, et al. Defendants.	
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1I, Samuel Brown, declare under penalty of perjury that the following statements are2true:

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I am above the age of 18 and am competent to make this Declaration.

4 2. I am the Desegregation Director for Defendant Tucson Unified School
5 District No. One ("TUSD") in this action and have personal knowledge of the facts herein.
6 This declaration is based upon my personal knowledge, information and belief.

7 3. In August 2012, prior to the drafting of the Unitary Status Plan ("USP"), the
8 District undertook to hire a consultant to conduct statistical analyses to determine whether
9 the racial (African-American or Black) and ethnic (Hispanic) composition of TUSD's
10 teachers and administrators is or was (or both) consistent with the relevant external labor
11 market.

4. At that time, I did not know of any consultants that had expertise in labor 13 market statistical analyses. Accordingly, I contacted Maree F. Sneed for a 14 recommendation. Maree Sneed is a partner with the law firm of Hogan Lovells in 15 Washington, D.C. who has an extensive national practice in the areas of education and civil 16 rights law, and has served as a consultant to TUSD in various instances, including with 17 respect to this action. Maree Sneed recommended Mary Dunn Baker, Ph.D. of the ERS 18 Group located in Tallahassee, Florida, whom she understood to be well respected and 19 highly regarded on labor analysis issues. Accordingly, TUSD spoke with Dr. Baker and 20 hired her.

5. On August 16, 2012, TUSD's counsel asked Dr. Baker to conduct statistical
analyses to determine whether the racial (African-American or Black) and ethnic (Hispanic)
composition of TUSD's Teachers and Administrators employed in 2010 and in 2012 is or
was (or both) consistent with the relevant external labor market. Dr. Baker prepared a final
analysis in September 2013, which included the must updated data available at the time, the
EE0-5 data for all states.

6. TUSD did not hire Dr. Baker because of any preconceived notion of what her
analysis or findings might be. When hiring the ERS Group, I did not know what Dr.

1 Baker's findings would be, nor did I ever express any opinion or directive to her on what 2 the results should be and/or try to influence her analysis or conclusions in any manner. 3 Indeed, the purpose of hiring an independent and outside consultant was to obtain an 4 objective analysis in order for TUSD to develop an effective outreach, recruitment and 5 retention plan regarding its African American and Latino administrators and certificated 6 staff.

7 7. In drafting the USP, adopted by the Court on February 20, 2013, the parties 8 acknowledged in the language of the USP that TUSD already had hired a consultant to 9 perform a labor market analysis. See ECF 1450, USP § IV.2 ("the district hired an outside 10 consultant to undertake a Labor Market Analysis to determine the expected number of African American and Latino administrators and certificated staff in the district, based on the number of African American and Latino administrators and certificated staff in the statue of Arizona, in a four-state region, a six-state region and the United States.") The Special Master was aware of the identity of the ERS Group at that time (and had been aware since August 2012), and never questioned the objectivity of the ERS Group before this R&R. The Special Master was consulted prior to the District's selection of Dr. Baker and indicated that he had looked up ERS and had no problem with TUSD retaining them.

18 8. The Special Master lists several concerns about the 2013-14 Committee (that 19 it does include any representatives of community organizations or corporations. The 20 District took all of the Plaintiffs' comments and suggestions into account in selecting the 21 2014-15 Committee. The Special Master states that the 2013-14 Committee is "presumably 22 shaping recruitment and hiring policies and practices for the 2014-15 school year[.]" I have 23 discussed this matter with the Chief Human Resources Officer and I can confirm that the 24 newly selected Committee members will influence recruitment and retention efforts for SY 25 2014-15.

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